



HUIROU COMMISSION

Women, Homes & Community



Our Strategic Plan 2010-2015

***Grassroots women and partners transforming
development practice to create sustainable,
resilient communities***

Letter from the Chair

I am happy to present to you the Huairou Commission's second strategic plan.

This plan is based on an intensive participatory reflection process with founding members, grassroots women leaders, partners and secretariat staff. It is an account of who we are, where we come from and where we are. It holds our vision of the world we want to see and what our role is in making that world.

Our work is primarily by and about grassroots women, their organized groups and their communities. Our work is about their lives and well-being, about the expansion of their freedoms and choices. We have seen that women at the grassroots are the major drivers of sustainable change in society. We see that they carry the power and potential to transform their communities by their vision, energy, ingenuity and leadership. Women are powerful agents of change: they hold the power of practice, of knowledge, and of organizing and commitment. With this cumulative power, grassroots women carry enormous transformative potential ready to be tapped for real and lasting change on a large scale in societies across diverse political and cultural contexts.

We have been driven from the outset by a clear collective vision on what needs to be changed in development from a grassroots perspective, and how we as a global coalition of networks could advance these changes. Our joint commitment and focus has guided us in our work. With expansion of our partnerships came the need to communicate our vision and pathway of change with partners, donors and others through a written strategic plan.

We are currently experiencing an expansion in resources and active members, and we have gained significant recognition for our contributions over the past few years. Furthermore, grassroots women have achieved greater legitimacy on the global stage in recent years. This growth and global trends made us realize this was a strategic moment to revise our outlook and plans as an organization and to deepen the collective ownership of the organization by its members. For these reasons, we commissioned an internal evaluation in January 2009, developed preparatory papers on each Campaign through a broad consultation with members and partners, and organized a strategic planning meeting. Out of all of this work, we have produced this document to guide our work for the next five years.

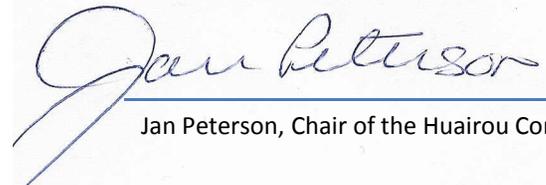
In particular, the strategic planning process and meeting, which took place in a retreat center outside of New York City from May 26 – 30, 2009, led to great collective insights and ownership of the plan. A total of forty women attended the meeting: HC Coordinating Council members, Campaign leaders, a caucus of grassroots leaders and program staff. The meeting used unique participatory processes to ensure broad visioning, contributions from all participants and creative thinking in small groups.

The meeting produced a sharpened vision and mission statement and values and principles for the organization, an increased commitment to grassroots leadership in decision-making within the Huairou Commission, and increased leadership commitments from Coordinating Council members.

This is a rolling plan. It will be revised every year as our reflections on the work we do and the impact that we have (or failed to have) yields new insights, while we continue to scan our environment to strategically use new opportunities and address unforeseen or deepened challenges. Detailed Campaign plans and consolidated annual plans, (which will be available separately) will give more details on our specific activity plans, goals, timelines and budgets. They depart from the same general change agenda and way of thinking on women, development and change that guide us in our operational planning.

I would like to thank everyone who participated in this reflection process: members and partners of the Huairou Commission; the Huairou Commission strategic planning steering committee; consultants Nisheeth Kumar and Ria van Hoewijk; participants in the strategic planning meeting, and secretariat staff, particularly Dahlia Goldenberg who staffed this undertaking and Shannon Hayes who edited.

We welcome everybody who feels drawn to join us as we walk this path towards a world in which grassroots women lead the creation of sustainable, peaceful, resilient communities, and a better world for all.



Jan Peterson, Chair of the Huairou Commission

Table of Contents

Letter from the Chair	2
Table of Contents	3
Who we are and what we do	4
Vision, Mission, Values and Principles	5
How we work	8
Our Pathway to Change	10
Our Achievements	12
Our Goals and Plans for 2010-2015	14
How you can join and support our movement	20

Who we are and what we do

The Huairou Commission is a global membership and partnership coalition that empowers grassroots women's organizations to enhance their community development practice and to exercise collective political power at the global level.

Driven by grassroots women's organizations from around the world, the members and partners of the Huairou Commission believe it is in the best interest of local communities and the global development field for grassroots women leaders to expand their participation and leadership in community development work on the issues that affect their daily lives. Huairou Commission members and partners believe grassroots women's participation in local to global decision-making is a reliable route to achieving gender equitable, pro-poor policies and investments.

The Huairou Commission is structured as a global membership coalition of women's networks, non-governmental and grassroots women's organizations in 54 countries. HC has institutional and individual partners who share our political vision and commit to concrete, ongoing work with the Huairou Commission, leveraging and sharing their credibility, information and resources to advance grassroots women's position and priorities. HC focuses on establishing and modeling transformative partnerships between grassroots women and professionals.

The majority of the Huairou Commission's work takes place through four campaigns: AIDS, Community Resilience, Governance and Land & Housing. These Campaigns are identified in a bottom-up way from the work and interest of grassroots women's organizations in our membership. Campaign members are grassroots groups, NGOs and other partners who use thematic Campaigns as collective organizing spaces to pilot and local exchange practices within and across borders and advocate on for policy change.

Established in 1995 at the 4th World Conference on Women in Beijing, the Huairou Commission has been committed since its founding to grounding the global women's movement in grassroots community development issues and to ensuring that women are central in the human settlements field. Therefore, we also position grassroots women in important global processes beyond our Campaigns. Through the Huairou Commission, grassroots women have participated regularly in UN Habitat conferences and the UN Commission on the Status of Women since 1996. Most recently, we brought grassroots women's voices and positions into the Gender Equality Architecture Reform (GEAR) advocacy which led to the historic creation of the new UN women's agency – UN Women, in 2010.

Within its activities and daily work, the Huairou Commission builds deep relationships among its members, creating a culture of shared values and mutual respect across nationalities, ethnicities, race, class and religion.

The Huairou Commission Coordinating Council, the main governing structure of the Huairou Commission, is made up of representatives from its seven main Member Networks: Federacion de Mujeres Municipalistas, GROOTS International, Information Center of the Independent Women's Forum, International Council of Women, Women and Habitat Network – Latin America and the Caribbean, Women and Peace Network and Women in Cities International.

The Huairou Commission holds consultative status with the UN and actively participates in UN conferences and processes. Our global secretariat is located in Brooklyn, New York City.

Vision, Mission, Values and Principles

Our Vision

We envision a world transformed with balanced power relations and sustainable resilient communities, with grassroots women leaders and their groups at the center of decision-making processes, in which:

people lead lives free from poverty, inequality, violence and all forms of oppression (racial, ethnic, religious, sexual, class);

women have land and housing and are economically empowered to maintain sustainable livelihoods and production;

communities are sustainable, safe and resilient in the face of climate change and disasters;

grassroots women leaders and their groups hold power in global decision-making committees and discussions related to HIV and AIDS, land and housing, disaster risk reduction, climate change, food policy, safety, and other issues that affect their lives;

the global development paradigm enshrines democracy and self-representation of poor people in its means and ends;

major development agencies and donors actively consult with constituencies of poor women in their agenda-setting, program design, implementation, monitoring and evaluation;

community caregiving systems are functioning and supported, communities are more resilient to the effects of climate change and disasters and where cities are safer spaces for women;

We envision and model a new way of partnering, which:

Breaks down hierarchies of who is considered an expert between grassroots and professional;

Professionals, academics, local, national and global authorities feel liberated by defining their identity and role in cooperation with grassroots leaders;

Facilitates grassroots women's groups' networking across borders and cultural/racial differences;

Acknowledges and resources organized groups and grassroots leaders as development experts and effective local problem solvers.

Vision, Mission, Values and Principles

Our Mission

The Huairou Commission strengthens grassroots constituencies, supports on the ground and global activities and processes, and builds strategic cooperation and innovative partnerships to advance the capacity of grassroots women's groups to:



Collectively influence local to global political spaces on behalf of their communities and



Enhance their sustainable, resilient community development practice

Vision, Mission, Values and Principles

Our Values and Principles	
Transparency	Grassroots women at the center and driving the movement
Tolerance, Diversity and Inclusiveness	Women-led
Self-Reliance	Participatory, democratic processes
Accountability	Bottom-up approach
Equality	Recognition of grassroots women's expertise
Centrality of Family and Community	Collective ownership
Valuing indigenous cultures	Application of frugality and prioritization of grassroots women's work to use of collective funds
Solidarity and sisterhood	

How we work

The Huairou Commission supports grassroots women who are collectively organizing to make change

The Huairou Commission highlights and scales up the effective development approaches of grassroots women's groups in order to establish development policies and programs that foster their replication. Members of the Huairou Commission come together to model a paradigm shift in how development policies are made and implemented, for people and institutions to stop thinking of grassroots groups as *projects* and start thinking of them as *change agents* and *partners* in development.

The Huairou Commission focuses its work around four thematic campaigns: AIDS, Community Resilience, Governance and Land and Housing. Campaigns provide space for grassroots women's organizations to work with each other across borders and with partners to pilot and exchange practices and undertake advocacy on these key issues, while acknowledging that grassroots women's groups in communities work holistically to address diverse, interrelated issues in their communities. Through Campaigns and other strategic initiatives, grassroots women are equipped with information, tool, skills, practices and support systems, linking grassroots women to broader policy debates, strategic partners and practices, to expand their participation and leadership in community development, human settlements, public decision-making and resource allocation.



How we work: Four Campaigns

Governance

The Governance Campaign affirms that grassroots women leaders can use their practical knowledge of family and community to contribute to policies and programs which are both realistic and effective. Grassroots women participating in the Campaign work to deepen democratic practice at the local, national and international levels by articulating community priorities and concerns, monitoring the effectiveness of local government initiatives, discouraging corruption, working in partnership with local authorities and introducing solutions developed by grassroots groups in many parts of the world. Women also work to attain decision-making positions.

Land and Housing

The Land and Housing Campaign works to improve women's ability to claim, gain and maintain land and housing. Women's access, ownership and control over land contributes heavily to their social, political and economic empowerment. Forced evictions, disinheritance of land for widows and a lack of financial mechanisms for women to buy land or produce on it are all key issues addressed in the Campaign. The Land and Housing Campaign aims to transform dominant social, political and cultural perceptions and practices that hinder or deny these land rights for women.

Community Resilience

The Huairou Commission's global campaign on Community Resilience works with a critical mass of grassroots organizations on development initiatives to reduce poverty and vulnerabilities and create a culture of resilience. The approach integrates poverty reduction, climate change adaptation and disaster risk reduction into comprehensive disaster resilient development planning and policy making. In our experience, organized groups of grassroots women frame resilience in their own terms: improving community health, sanitation, food security, livelihoods, and reducing environmental degradation in their communities.

AIDS

Huairou Commission's AIDS campaign was born out of grassroots women's personal experience of an organized social response to a mysterious illness that entered their families and communities long before it came to be recognized as a major humanitarian and development aid priority. The Huairou Commission is supporting grassroots-focused organizations working in rural and urban areas to strengthen their organizing processes, to build constituencies of empowered grassroots women to engage with local AIDS authorities, to build capacity through peer learning, and to influence policy through donor dialogue and global events. We have built substantive partnerships with a number of institutions to advance the position of grassroots women in AIDS agenda-setting and policy processes, including by co-founding the Caregivers Action Network in 2009. A major focus in the AIDS campaign is currently on building a movement of home-based caregivers in Africa through member network GROOTS International's Home-Based Care Alliance organizing initiative.

Our Pathway of Change

From our experience, building sustainable, resilient, democratic communities led by empowered women requires the following actions, through which power imbalances can be redressed, and those on the edges of development and decision-making can come into the center as leaders and drivers of change.

When grassroots organizations and NGOs carry out coordinated local activities, learn from each other to build collective knowledge, partner with development professionals and build powerful networks, they can enter advocacy spaces with more power to achieve the recognition, support and political influence that can change global policy. The strategies inform all of the Huairou Commission's activities and is reflected in our 5 year plan on the subsequent pages.

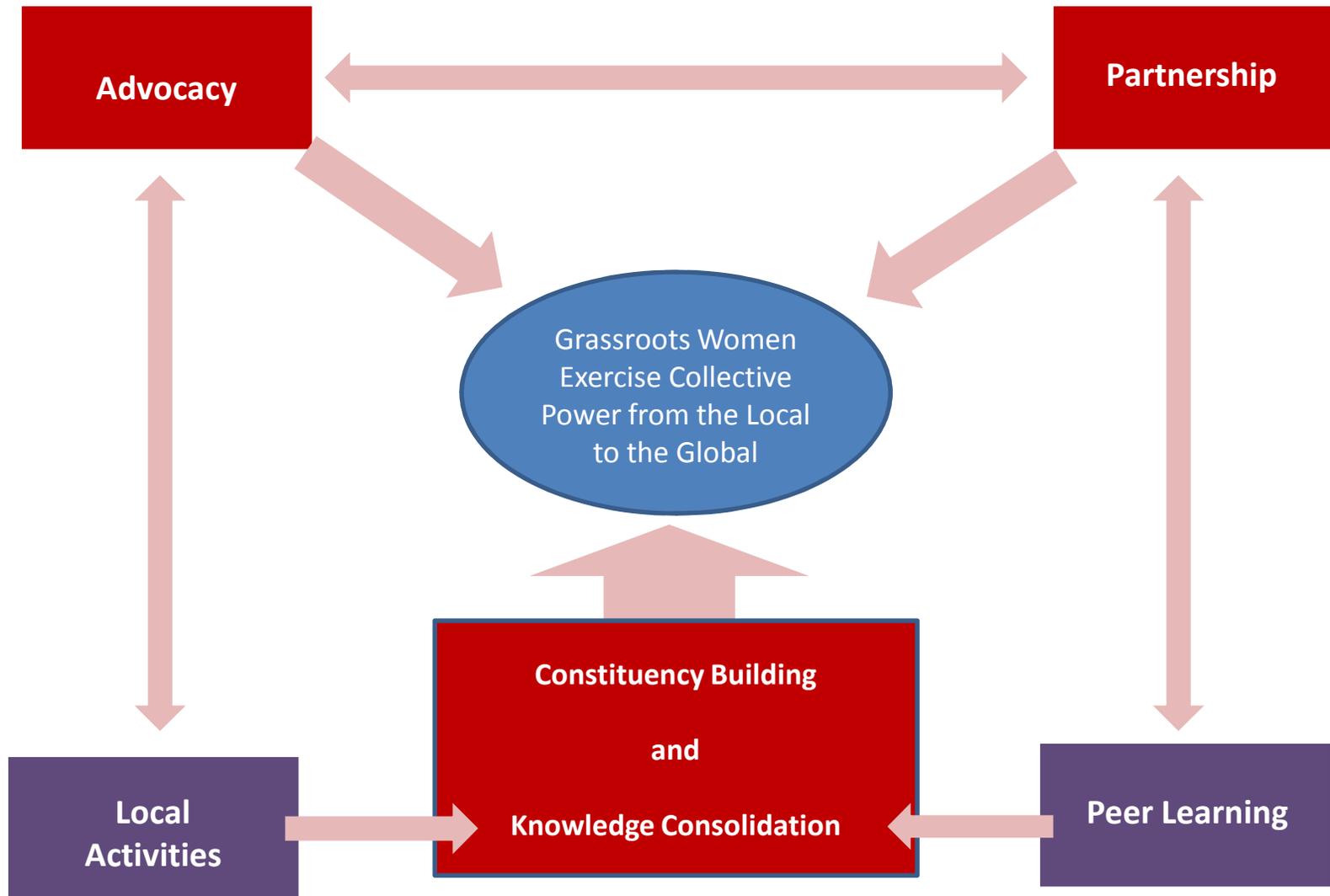
Local Activities carried out by the Huairou Commission and its members:

- *Mapping*
- *Community meetings*
- *Local to Local Dialogues*
- *Pilot projects*
- *Documentation of best practices*

Peer Learning work carried out by the Huairou Commission and its members:

- *Peer exchanges*
- *Grassroots Academies*
- *Peer-led workshops and trainings*

Our Pathway of Change: Key Strategies to Organizing for Collective Power



The core elements of Our Pathway of Change

Constituency Building

The more that women come together in numbers in an organized way, the more power they are capable of exercising. People who do not have access to the traditional channels of power must be organized in order to effect change. This principle applies to building constituencies of individuals at the local, national, regional and global levels. When grassroots women have organized constituencies, such as self-help groups, cooperatives, federations and networks, locally, nationally and globally, they can respond to issues in their communities as they emerge, and can hold government and other institutions accountable.

Building and strengthening partnership

Principled partnerships are vital for community-driven, women-led development to succeed, and spread local successes around the globe. Grassroots women organizing to build democracy and sustainable development need partners who can legitimize and institutionalize grassroots work and expertise, raise their work up to the global level, leverage resources, and use their own knowledge and connections to influence policy. At the same time, development partners who are working to improve local communities (local and national governments, development agencies, NGOs and other professionals) need grassroots women for their local expertise and access, to reach the poor communities they are trying to make an impact in, and ensure the interventions they are designing and implementing will be effective.

Influencing Decision-Making

Grassroots women from organized groups must be empowered with the capacity to participate in decision-making at all levels – from local community boards, to provincial assemblies, national governments and at the United Nations – if women’s empowerment is going to be achieved, and if the decisions taken in those places are going to make a positive difference for communities over the long run.

Knowledge Consolidation

Women in poor communities are storehouses of experience and knowledge. Grassroots women are experts on their own realities, with robust knowledge and practices. Organized groups of grassroots women therefore must be supported to build on and develop that knowledge. Effective development practice must position grassroots women as experts, teachers and trainers, not as beneficiaries or targets. Grassroots women from different organizations and countries need to come together to share and analyze their knowledge, so that they develop a global critical consciousness and a collective discourse and political agenda for global change.

Peer Learning

At each step along the pathway to change, grassroots women develop valuable knowledge and practices, and should have chances to come together to exchange those practices. In dealing with everyday problems, adults learn most from the experiences of their communities. Yet learning opportunities for poor communities in the context of development programs are usually designed as training programs in which other people teach communities what to do. Peer exchanges are tools to transfer innovations, knowledge and skills from one community to another. When answers to problems come from people who *experience* poverty and crisis (rather than those who study them) communities are prepared to listen, see and take action to test out what they learn. In addition to being a time to share practical strategies and lessons, peer exchanges are opportunities for building solidarity, strengthening cross-border linkages and networks, and for women who often feel isolated to experience mutual support.

Local practices

Once they are organized and supported to analyze their own contexts, and to name and claim their knowledge, grassroots women are fully capable of developing and implementing solutions to the problems in their communities. Locally developed and driven practices are more sustainable and effective than those run by outside agencies. Like anyone developing a project however, grassroots women need financial and technical support from peers and experts, and time to develop those practices. They also must be present to lead all stages of development projects, from priority-setting and planning, through implementation and monitoring.

Our achievements through 2010

The Huairou Commission has been a unique global movement for advancing grassroots women's empowerment in development. We base our plans for the next three years on our collective strengths and successes of the past.

What we have in place:

- Active member groups (grassroots women's groups and networks and local NGOs) in 54 countries
- On-going, strategic partnership with nearly 40 institutions
- A robust set of practices with proven results in achieving real change in grassroots women's lives, including Local to Local Dialogues, the Home-Based Care Alliance, grassroots risk mapping, Watch Dog Groups to halt and reverse land grabbing, Leadership Support Process, Grassroots Women's International Academies, and peer exchanges.



From 2005-2010 we achieved the following:

<p>Organized grassroots women's participation in over 50 global events and expert meetings including the biennial World Urban Forum, biennial UN Habitat Governing Council, annual Commission on the Status of Women and Commission on Sustainable Development, biennial International AIDS Conference, biennial Regional AIDS Conferences, biennial UNISDR Global Platform on Disaster Risk Reduction, periodical Global Land Tools Network roundtables, 2 conferences organized by the International Development Research Centre, a World Bank Governance consultation, UN Habitat Safer Cities strategic planning meeting, Africities, two World Social Forums, 2 Dynamic Cities Need Women Conferences, the United Cities-Local Governments World Congresses, and more</p>	<p>Supported over 20 cross border, community-community peer exchanges between grassroots women's groups</p>
	<p>Organized and facilitated 15 global, regional and thematic Grassroots Women's International Academies</p>
	<p>Organized and facilitated 3 Local to Local Dialogue trainings</p>
	<p>With GROOTS International, commissioned by UNISDR to create a Community Practitioners Platform for Resilience to generate direct financial, educational and technical support to communities and to disseminate communities' expertise to reducing risk.</p>
<p>Directly funded 30 Local to Local Dialogues</p>	<p>Supported over 30 community mappings on land and housing, HIV/AIDS and disaster vulnerability</p>
<p>Completed 2 action research initiatives: "Women's Views from the Frontlines", on local implementation of the Hyogo Framework for Action and "Compensations for Contributions", quantifying home-based caregivers' unpaid contributions responding to HIV and AIDS</p>	<p>Helped to launch and ensure participation of grassroots women and their priorities in a variety of advocacy and information-sharing coalitions, networks and campaigns including the Global Land Tools Network, Caregivers Action Network, Global Network of Civil Society Organizations for Disaster Risk Reduction, and the World Urban Campaign</p>
<p>Directly funded 26 grassroots women's organizations' innovative local strategies through pilots</p>	<p>Enabled the participation of nearly 9000 women from 25 countries in the Habitat JAM online consultation prior to WUF III</p>
<p>Launched the MDG3 Accountability Initiative and supported 42 grassroots women's groups in 27 countries to advance the Millennium Development Goals, through support from the Dutch Foreign Ministry's MDG3 Fund</p>	<p>Supported the development of the Home-based care Alliance in 8 countries in Africa</p>

Our goals and plans for 2010-2015

Goal 1: Build and strengthen constituencies of grassroots women in across local communities and within the Huairou Commission

Goal 2: Support grassroots women to consolidate knowledge and effective development strategies

Goal 3: Position grassroots women as experts and support their advocacy and ability to directly influence policy locally, regionally and globally

Goal 4: Build and strengthen strategic partnerships

Goal 5: Build the capacity and infrastructure of the Huairou Commission



Goal 1: Build and strengthen constituencies of grassroots women in local communities and within the Huairou Commission

The Huairou Commission focuses on implementing organizing and movement-building principles from the local to the global level. We strengthen local organizing through support for on-the-ground activities. Simultaneously, we work to ensure local leaders from around the world can link with each other, thereby building a global constituency.

Our plans for 2010-2015:

- Increase the number of active member groups in our network by 30%
- Strengthen grassroots women's local organizations in 15 countries
- Build the capacity of and strengthen linkages between grassroots women leaders within the Huairou Commission globally
- Strengthen the leadership and active participation of members and partners in Huairou Commission Campaigns.
- Establish regional grassroots communication networks and support regional organizers in Africa, Southeast Asia, South Asia and Latin America

Expected Results:

- A strong constituency of grassroots women able to mobilize in response to a range of development issues in their communities
- A global network of grassroots women's organizations and their NGO allies who are in regular communication, can share skills, and bring a consolidated voice to advocacy platforms
- A core group of grassroots women leaders in the Huairou Commission who are a formal part of our decision-making structures, who have the capacity to advocate globally on behalf of other grassroots women throughout our network, and who communicate regularly within regions and globally

Goal 2: Support grassroots women to consolidate knowledge and effective development strategies

The Huairou Commission's work questions the knowledge politics of global development spaces: "Whose knowledge gets heard? Who uses this knowledge and for what purpose?" Practically, we bring together grassroots women to analyze, exchange and demonstrate their practical skills and knowledge so that they gain legitimacy as experts, and can translate their knowledge into power. We support this work at the local level by supporting local activities like community mappings, and nationally and across borders in peer exchanges and Grassroots Academies.

Our plans for 2010-2015:

- Increase number of community mappings we support by 40%
- Hold regional, global and thematic Grassroots Women's International Academies at least twice a year
- Increase number of international peer exchanges that we support and improve follow up monitoring of the results of those exchanges
- Support the development and documentation of 3 model communities on resilience
- Increase support for and documentation of grassroots women-developed and led pilot practices by 25%
- Organize at least 3 capacity-building workshops per year on topics identified by grassroots members
- Develop monitoring and evaluation systems for grassroots women to track the effectiveness and impact of their organizing strategies, particularly in the areas of governance, HIV/AIDS and disaster resilience

Expected Results:

- Grassroots women have a deepened understanding and analysis of the global nature of the issues they face in their communities
- More grassroots women have in place a set of innovative, women-led, community-driven practices as models of success
- Grassroots women in our networks are able to track, document and name their contributions and effectiveness through monitoring and evaluation systems
- At least ten local development practices are successfully transferred and adapted by communities as a result of peer exchanges or Grassroots Academies.

Goal 3: Position grassroots women as experts and support their advocacy and ability to directly influence policy locally, regionally and globally

At the local level, the Huairou Commission pilots, scales-up and transfers methodologies such as the Local-to-Local Dialogue process, through which groups exercise collective power in their communities. Globally, the Huairou Commission works with grassroots women's organizations and leaders to carry collective messages of grassroots priorities and practices and to influence policy within the UN system and other regional and global entities. Grassroots women's participation in high level decision-making is nearly always facilitated through our links with partners.

Our Goals for 2010-2015:

- Increase our support for Local to Local Dialogues by 100%
- Organize grassroots women's participation in at least 5 global and regional policy, decision-making, advocacy and agenda-setting events per year

Expected Results:

- Recognition of grassroots women as leaders and experts in development increases local to global
- Policy and decision-making becomes more responsive to grassroots women's stated needs
- More grassroots women are appointed or elected to leadership positions local to global

Goal 4: Build and strengthen strategic partnerships

HC seeks to establish and model transformed partnerships between grassroots women and professionals, in which grassroots women bring local expertise, constituency, drive and capacity, and partners bring access to decision-making spaces, links to other people of power, resources to carry out plans, and technical support. Each partner is seen as equal. Grassroots women are valued for their leadership, commitment and local, grounded and active expertise about their communities and about what works and what does not work in development. They are not in an inferior position simply because they have few financial resources, technological capabilities or less formal education. Partners from a range of private and public institutions are also valued not just for their influence, money or technical skills, but for their own commitment to women's participation in advancing equitable development and social change and for their courage to establish new, collaborative ways of working, often against great institutional resistance.

We work to build partnerships on a variety of levels, with a variety of different actors and through different means: with local government authorities, with professional resource people such as lawyers and researchers, with institutions such as foundations, faith-based institutions and NGOs, and with high level decision makers and implementers such as UN agencies and national governments. These partnerships are sometimes with grassroots women's local organizations, with our network members, or with coalitions we are a member of, or with the Huairou Commission itself. In all cases we seek formal partnerships, where roles and expectations are clear and with agreements so that we can work together in an on-going rather than ad hoc way.

Our plans for 2010-2015

- Establish a high level advisory board
- Support grassroots women to build partnerships with local government and other local institutions
- Build linkages and develop or strengthen partnerships with women researchers (e.g. through International Development Research Centre)
- Build linkages and strengthen partnerships with women lawyers, particularly in the area of land rights
- Build and strengthen partnerships with like-minded organizations including NGOs, foundations, and UN agencies
- Strengthen our relationships and active participation in global networks and advocacy coalitions such as the Caregivers Action Network and Global Network of Civil Society Organizations for Disaster Reduction

Expected Results:

- A high level advisory board in place and meeting regularly to inform our work
- More formalized partnerships between grassroots women and local governments
- Grassroots women and their priorities informing a variety of advocacy coalitions
- Models of strong partnership in place local-global between grassroots women and professional partners
- Grassroots women participating in more agenda-setting and decision-making dialogues through new and strengthened partnerships with UN and other development agencies

Goal 5: Build the capacity and infrastructure of the Huairou Commission

The Huairou Commission has grown manifold over the past 10 years, and our global secretariat and member leadership have also grown to keep up with and support this growth. We are in a process of strengthening our Secretariat, leadership structures, and internal and external communications systems in response to the needs of our members and partners, and with an eye to sustaining the growth and stability of our movement.

Our plans for 2010-2015

- Review and redefine the roles and structures of membership, leadership and decision-making among our Campaigns, Member Networks and Secretariat. Strengthen grassroots leadership within these roles and structures.
- Grow and improve our communication systems.
- Formalize our internal monitoring and evaluation system to track and document our impact
- Ensure organizational sustainability and financial stability.
- Build the skills of our Secretariat and regional staff.

Expected results:

- A strong, well-functioning network with effective planning, communication, coordination and monitoring and evaluation protocols and systems in place, with leaders and staff working together to advance a common agenda
- A stable, well-funded Secretariat with a core group of capable, experienced staff.

How you can join and support our movement for change



The Huairou Commission seeks individuals and institutions to join us as partners and allies. The Huairou Commission seeks partners that have a strong commitment to grassroots women's participation in advancing equitable development and social change and with interest in establishing new, collaborative ways of working.

We work to build partnerships on a variety of levels, with a variety of different actors and through different means: with local government authorities, with professional resource people such as lawyers and researchers, with institutions such as foundations, faith-based institutions and NGOs, and with high level decision makers and implementers such as UN agencies and national governments. These partnerships are sometimes with grassroots women's local organizations, with our network members, or with coalitions we are a member of, or with the Huairou Commission itself.

We also encourage grassroots women's organizations and NGOs to consider joining us through our Member Networks, Campaigns and other global work.



HUAIROU COMMISSION
Women, Homes & Community

249 Manhattan Avenue
Brooklyn, NY 11211
USA

www.huairou.org

T: +1-718-388-8915
E: info@huairou.org